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**To whom it may concern,**

In March-May, 2003 Gösta Schwarck worked at the European headquarters of GE Medical Systems (GEMS) for a two-month period as a trainee for Clinical Software Engineering (CSE), part of GEMS's Global Technology Organisation (GTO).

CSE is a 200 M\$ business selling Advantage Workstations and Medical Software Applications. GTO is a global subdivision of GEMS and responsible for developing new technologies for GE Medical Systems.

In my position as Global Six Sigma Master Black Belt and Manager, Global CSE Fulfillment, I chose Gösta to assist our multifunctional team with the analysis of historical sales data for the Advantage Workstation. The aim was to draw conclusions for future software product development as well as to decide on a optimal pricing and marketing strategy for our key products.

Gösta's immediate task was to provide the correct global sales data and structure it for further data analysis. Subsequently Gösta was given the task of analysing the current tier strategy of Advantage Workstation using statistical methods (Six Sigma based). Gösta delivered exceptional results that GE subsequently used in order to take strategic business decisions on future versions of the Advantage Workstation and related applications. His analysis was instrumental for the worldwide product planning.

The project was presented during a 1-hour teleconference presentation to global business and engineering manager from the European (Paris) and global headquarters (Milwaukee) on May 7, 2003 and summarised in a written 80-page report.

At his own initiative Gösta also went through the GE Corporate Green Belt Six Sigma training as well as a two-day product training on the Advantage Workstation. Gösta is a Six Sigma passionate (along with the project he read many independent Six Sigma books). I personally coached Gösta on Six Sigma issues that he eventually encountered.

During his internship, Gösta could demonstrate great leadership, impressive capability to understand complex business processes and engage key people in his project. Those skills position him greatly to achieve his and a companies professional goals.

Gösta holds professional engineering and marketing skills, which he applied in his daily. He speaks and writes a high level of French, English. Gösta has outstanding communication and interpersonal skills. He got along very well with a global team, is open-minded, helpful and has a good sense of humour.

Andrej Dvorak,

Manager, Global CSE Fulfillment  
Global Six Sigma Master Black Belt  
GE Medical Systems